



Growing Pains

Anticipating Growth

- When/where/how will it happen?
- What's the worst that can happen?
- If we must grow, how do we want to grow?

Utility Infrastructure

- Preparation can be a Doubleedged sword
- Capacity vs Reliability
- Water availability/responsibility

Transportation Planning

- Highways
- Arterials
- Collectors
- Interconnections and multimodal accommodations



Follow the money!

Foundation

- Ensuring "new pays for new"
- Understanding current financial needs
- Considering what the community desires for the future
- Knowing what planning is lacking

Revenue

- What are your sources?
- How do you encourage quality revenue expansion?

Expenses

- Direct and indirect costs
- Scaling Blocks for city growth
- Leveraging deep knowledge and purposeful action to future proof

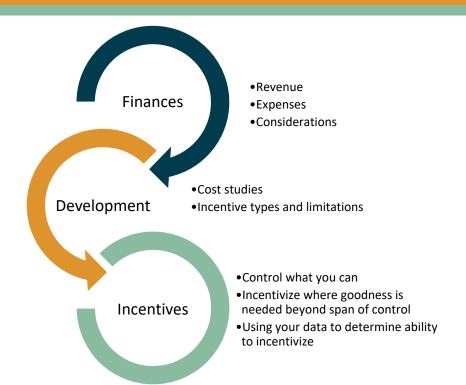


Goals and Objectives

Planning for inevitable growth

Planning • Know what you want. • Budget militantly. • Leverage Experts • Partners or opponents? • Gifts vs Obligations • Who to involve • When/Why?

Financial Analysis





Goals and Objectives

Planning for inevitable growth

Planning • Know what you want. • Budget militantly. • Leverage Experts • Partners or opponents? • Gifts vs Obligations • Who to involve • When/Why?

Financial Analysis





City of Castroville Finances

General Fund

Utility Fund

Other Enterprise Funds

City Budget



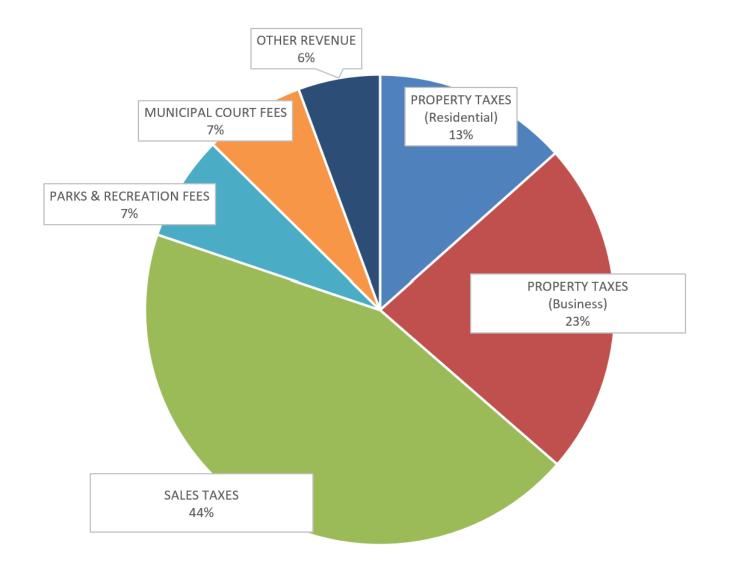
Finances

General Fund

Staffing, Facilities, Equipment

Police Parks Streets Library Code Compliance Development Dept

General Fund Revenue



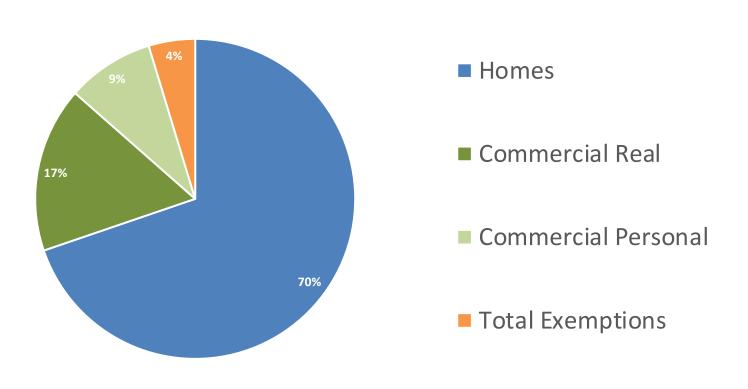




Property Tax

Property Tax Breakdown

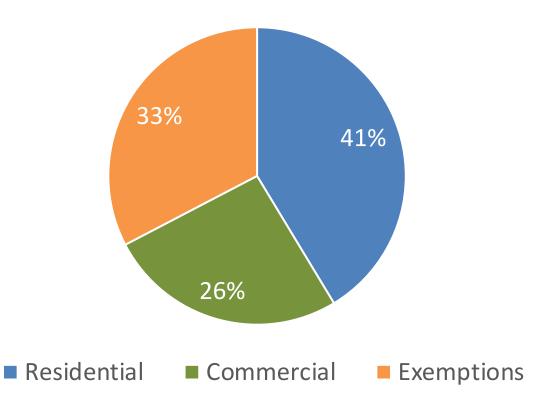
Before Exemptions





Property Tax Breakdown

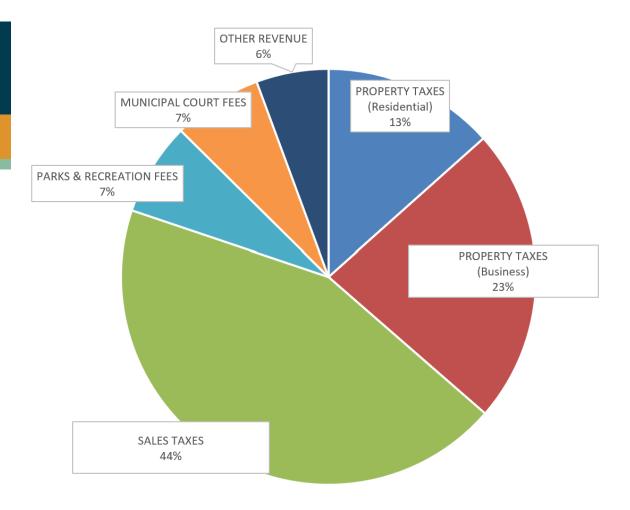
After Exemptions



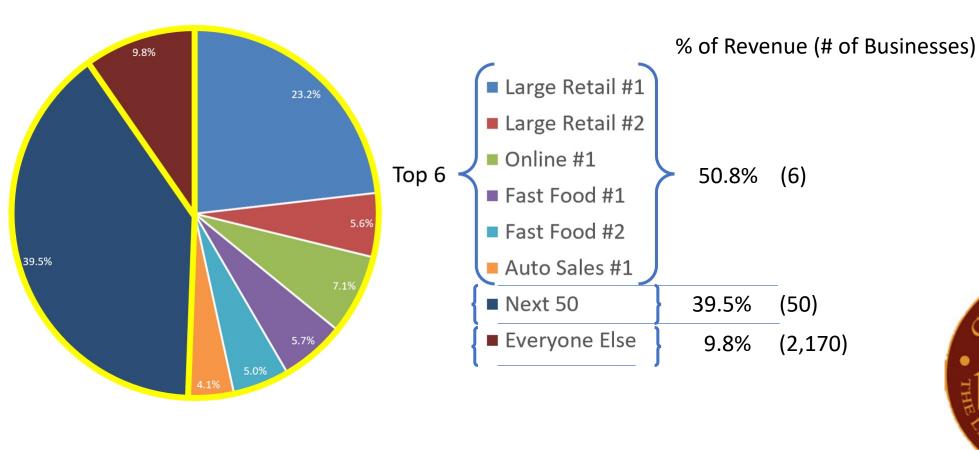




Impact of Sales Tax



3 Categories, by % of contribution



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Source: ZacTax.com



What is the cost of development



Development "Gifts"

- Utilities
- Streets
- Parks
- Drainage



Development "Gifts"

Associated Costs

Streets

- Maintenance
- Replacement
- Collectors, etc

Utilities

- Power Lines
- Gas Lines
- Water/Wastewater Lines
- Offsite expansion for capacity
- Street Lighting

City Services

- Emergency Services
- Library
- Parks
- Personnel



Development "Gifts"

Long Term Cost Considerations

- Expected lifespan per system
- Labor, materials, and equipment to maintain, repair, replace
- Multiplier for replacement cost vs installation cost
- Need for additional people, facilities and equipment
- Contingency Reserve



Evaluating costs vs revenues

How do we ensure long-term sustainability in our communities?

We are here



Generalized Approach – Per Capita Costs

Anticipated General Fund Revenue

	Total for Project							
		Commercial						
Year		Building						
	Residential	Construction	Property Tax	Property Tax				
	Units	Costs	Residential	Commercial	Sales Tax			
2020	50	\$1,800,000	\$53,061	\$0	\$24,000			
2021	52	\$1,189,910	\$109,041	\$11,258	\$47,460			
2022	60	\$1,568,517	\$174,350	\$20,117	\$68,172			
2023	62	\$1,393,040	\$242,761	\$31,891	\$86,694			
2024	25	\$1,696,722	\$272,933	\$41,301	\$119,495			
2025	25	\$738,074	\$303,558	\$51,719	\$139,287			
2026	25	\$1,165,338	\$334,642	\$58,579	\$162,377			
2027	6	\$1,748,880	\$346,029	\$69,219	\$188,512			
2028	49	\$600,280	\$403,219	\$82,874	\$205,340			
2029	0	\$7,659,570	\$409,268	\$88,972	\$296,420			
2030	49	\$14,382,757	\$488,207	\$126,304	\$476,816			
2031	41	\$6,025,915	\$547,742	\$195,659	\$554,169			
2032	50	\$14,480,714	\$619,632	\$228,912	\$754,631			
2033	23	\$0	\$658,216	\$302,145	\$765,951			
2034	55	\$12,223,519	\$746,620	\$306,678	\$907,800			

Genearal Fund Costs Per Capata

Assumptions:		
Existing Population of	3,028	
2.53 residents per hon	ne	
Per Capita Costs		
Police	\$ 991,595.00	\$ 327.48
Municipal Court	\$ 100,123.00	\$ 33.07
Public Works	\$ 814,684.00	\$ 269.05
Animal Control	\$ 101,250.00	\$ 33.44
Information Technolog	\$ 84,775.00	\$ 28.00
Non-Deparmental	\$ 31,175.00	\$ 10.30
Cost of Service per res	\$ 701.32	

Our Goal

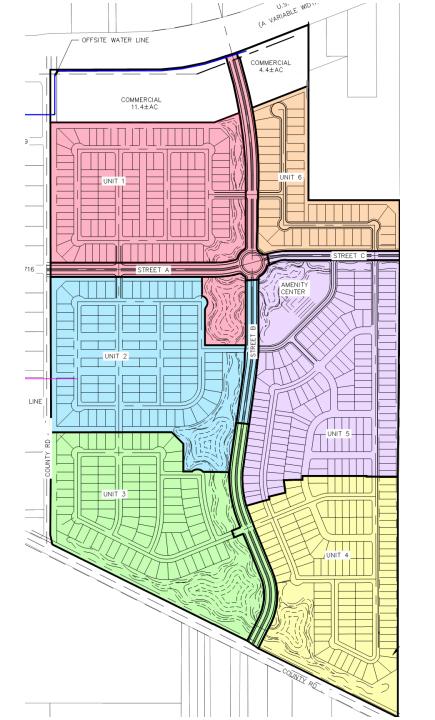


Precision Cost Estimating

PROBABLE COST STUDY

Prepared by Engineering Firm

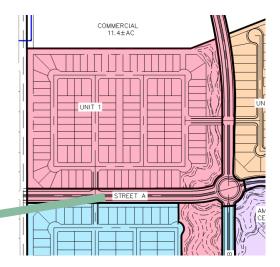
- Follow Code Requirements
- Itemized per size unit (ft, sqft, sqyd, etc)
 - + components
 - + labor
- Unit breakdown cost per lot





I. STREET IMPROVEMENTS

ITEM				UNIT	
NO.	DESCRIPTION	UNIT	QTY	PRICE	AMOUNT
STREET	IMPROVEMENTS				_
1.	Mobilization	LS	1	5%	\$94,017.82
2.	Clearing & Grubbing	AC	40.7	\$3,240.00	\$131,868.00
3.	Grading				
	a. Excavation (Tight Yards)	CY	146,071	\$4.40	\$642,712.40
	b. Embankment (Tight Yards)	CY	141,885	\$3.40	\$482,409.00
4.	2" Type D Asphalt (Local A)	SY	15,578	\$13.00	\$202,514.00
5.	8.5" Aggregate Base (Local A) - 1' BOC	SY	16,490	\$11.50	\$189,635.00
6.	6" Lime Stabilized Subgrade	SY	16,490	\$6.91	\$113,945.90
7.	7" Concrete Standard Curb	LF	8,136	\$12.00	\$97,632.00
8.	5' Concrete Sidewalk (Developer Responsibility)	SY	84	\$60.00	\$5,025.00
9.	ADA Ramps (Developer Responsibility)	EA	2	\$1,370.00	\$2,740.00
10.	Signage and Striping	LS	1	\$8,875.00	\$8,875.00
11.	TPDES	LS	1	\$3,000.00	00.00,دډ
TOTAL	STREET IMPROVEMENTS:				\$1,974,374.12
ITEM				UNIT	
NO.	DESCRIPTION	UNIT	QTY	PRICE	AMOUNT
	A IMPROVEMENTS				
1.	Mobilization	LS	1	5%	\$77,276.83
2.	Clearing & Grubbing	AC	5.32	\$3,240.00	\$17,236.80
3.	Grading			, ,	, ,
	a. Excavation (Tight Yards)	CY	10,598	\$4.40	\$46,631.20
	b. Embankment (Tight Yards)	CY	14,784	\$3.40	\$50,265.60
4.	1.5" Type D Asphalt	SY	16,476	\$11.00	\$181,236.00
5.	2.5" Type C Asphalt	SY	16,476	\$16.00	\$263,616.00
6.	17" Aggregate Base - 1' BOC	SY	17,774	\$19.50	\$346,593.00
7.	8" Lime Stabilized Subgrade	SY	17,774	\$9.00	\$159,966.00
8.	7" Concrete Standard Curb	LF	7,131	\$12.00	\$85,572.00
9.	6' Concrete Sidewalk (Developer Responsibility)	SY	4,754	\$60.00	\$285,240.00
10.	ADA Ramps (Developer Responsibility)	EA	14	\$1,370.00	\$19,180.00
11.	Roundabout Landscaping	LS	1	\$75,000.00	\$75,000.00
12.	Signage and Striping	LS	1	\$10,000.00	\$10,000.00
13.	TPDES	LS	1	\$5,000.00	\$5,000.00
TOTAL	STREET A IMPROVEMENTS:				\$1,622,813.43
IOIALS	THEET A IIVII NO VEIVIENTS.				31,022,013.43





IV. WATER DISTRIBUTION SYSTEM

ITEM	1			UNIT	
NO.	DESCRIPTION	UNIT	QTY	PRICE	AMOUNT
ONSIT	E WATER DISTRIBUTION				
1.	8" PVC C-900, DR 18	LF	4,283	\$55.00	\$235,565.00
2.	8" Gate Valve, MJ w/Valve Box	EA	7	\$2,150.00	\$15,050.00
3.	Standard Fire Hydrant Assembly	EA	9	\$5,000.00	\$42,830.00
4.	Cast Iron Fittings	Ton	4.3	\$9,069.30	\$38,843.83
5.	¾" Single Service, Short	EA	68	\$616.03	\$41,890.04
6.	¾" Single Service, Long	EA	61	\$712.29	\$43,449.69
7.	3/4" Irrigation Service	EA	3	\$712.29	\$2,136.87
8.	Joint Restraints	LS	1	\$23,556.50	\$23,556.50
9.	Hydrostatic Pressure Test	EA	5	\$1,064.64	\$5,323.20
10.	Trench Excavation Protection	LF	4,283	\$1.15	\$4,925.45
11.	Chlorination	LF	4,283	\$1.00	\$4,283.00
12.	Meter Box	EA	132	\$365.00	\$48,180.00
TOTAL	ONSITE WATER DISTRIBUTION SYSTEM:				\$506,033.56

ITEN	Λ			UNIT	
NO.	. DESCRIPTION	UNIT	QTY	PRICE	AMOUNT
STREE	T A - WATER DISTRIBUTION				
1.	12" PVC C-900, DR 18	LF	3,171	\$88.00	\$279,048.00
2.	12" Gate Valve, MJ w/Valve Box	EA	5	\$4,000.00	\$20,000.00
3.	Standard Fire Hydrant Assembly	EA	6	\$5,000.00	\$31,710.00
4.	Cast Iron Fittings	Ton	3.2	\$9,069.30	\$28,758.75
5.	¾" Irrigation Service	EA	1	\$712.29	\$712.29
6.	2" Blowoff Assembly (Permanent)	EA	3	\$3,500.00	\$10,500.00
7.	Joint Restraints	LS	1	\$27,904.80	\$27,904.80
8.	Hydrostatic Pressure Test	EA	4	\$1,064.64	\$4,258.56
9.	Trench Excavation Protection	LF	3,171	\$1.15	\$3,646.65
10.	Chlorination	LF	3,171	\$1.00	\$3,171.00
11.	Meter Box	EA	1	\$365.00	\$365.00
TOTAL	L STREET A WATER DISTRIBUTION SYSTEM:				\$410,075.05

OFFSI	TE WATER LINE DISTRIBUTION SYSTEM				
1.	12" PVC C-900, DR 18	LF	2,120	\$88.00	\$186,560.00
2.	12" Gate Valve, MJ w/Valve Box	EA	3	\$4,000.00	\$12,000.00
3.	Standard Fire Hydrant Assembly	EA	4	\$5,000.00	\$21,200.00
4.	Cast Iron Fittings	Ton	2	\$9,069.30	\$19,226.92
5.	Tie-In to Existing Water Facility	EA	1	\$25,000.00	\$25,000.00
6.	Open Cut & Repair C.R 4712	LS	1	\$20,000.00	\$20,000.00
7.	2" Blowoff Assembly (Permanent)	EA	1	\$3,500.00	\$3,500.00
8.	Joint Restraints	LS	1	\$18,656.00	\$18,656.00
9.	Hydrostatic Pressure Test	EA	2	\$1,064.64	\$2,129.28
10.	Trench Excavation Protection	LF	2,120	\$1.15	\$2,438.00
11.	Chlorination	LF	2,120	\$1.00	\$2,120.00
TOTAL OFFSITE WATER LINE DISTRIBUTION SYSTEM:					\$312,830.20
TOTA	L WATER DISTRIBUTION SYSTEM:				\$722,905.25

Notes:

- 1. It is assumed that the cast iron fittings are needed at 0.1 Tons/100 LF of water line.
- 2. It is assumed that water connections to existing mains are readily available in the vicinity of the property.
- 3. Assume that a fire hydrant is placed every 500 LF.
- 4. It is assumed that the cost of joint restraints are 10% of the total cost of the water lines.
- 5. Cost for offsite easment acquisition is not included in this OPC.



OPINION OF PROBABLE COST SUMMARY

	50' X 120' Lot Size	129 40.7	Street LF - 7,053 Local "A" - 4,380 Arterial - 2,673
I.	STREET IMPROVEMENTS		\$3,597,188
II.	DRAINAGE IMPROVEMENTS		\$777,825
III.	SANITARY SEWER COLLECTION SYSTEM		\$1,213,302
IV.	WATER DISTRIBUTION SYSTEM		\$722,905
V.	ELECTRICAL DISTRIBUTION & GAS		\$387,000
VI.	STREET LIGHTING		\$160,500
VII.	PLATTING & MISC. FEES (DEVELOPER)		\$5,264
VIII.	UTILITY IMPACT & MISC. FEES (HOMEBUILDER)		\$728,905
IX.	ENGINEERING FEES		\$361,200
X.	CONTINGENCY 10% (Items I, II, III, IV)		\$631,122
PROJE	CT TOTAL (W/O HOMEBUILDER FEES)		\$7,856,306
GRAN	D PROJECT TOTAL (W/ HOMEBUILDER FEES)		\$8,585,211
	COST ANALYSIS (W/O HOMEBUILDER FEES) Cost per Lot = Cost per Acre = COST ANALYSIS (W/ HOMEBUILDER FEES) Cost per Lot =	\$60,902 \$193,030 \$66,552	NO DESIGN COMPLETED PRELIMINARY DESIGN (Grading Only) FINAL DESIGN OTHER
	Cost per Acre =	\$210,939	



Our Goal



Precision Cost Estimating

PROBABLE COST STUDY

Prepared by Engineering Firm

- Follow Code Requirements
- Itemized per size unit (ft, sqft, sqyd, etc)
 - + components
 - + labor
- Unit breakdown cost per lot

FILLING IN THE GAPS

- Baseline of cost per capita
- Scaling units for people, facilities and equipment
 - Equipment/Vehicle replacement plan
- Required Pro Forma from Developer
 - Anticipated Revenue Analysis

Incentives

Highest Standards: Make the city better

TIRZ/380(381)

Higher Standards: Don't make the city worse

Minimum Standards: Meet the code

No incentives



PID





Incentives

Highest Standards: Make the city better

TIRZ/380(381)

Higher Standards: Don't make the city worse

Minimum Standards: SB2038

Meet the code

No incentives



PID



